

## Summary Sheet

### Council Report

Cabinet and Commissioners Decision Making Meeting – 12 March 2018

### Title

Refreshed Health and Wellbeing Strategy 2018 – 2025

### Is this a Key Decision and has it been included on the Forward Plan?

No, but is included on the Forward Plan.

### Strategic Director Approving Submission of the Report

Terri Roche, Director of Public Health

### Report Author(s)

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### Ward(s) Affected

All Wards

### Summary

Rotherham's Health and Wellbeing Strategy, which has been produced in collaboration with all health and wellbeing partners, has been refreshed for 2018 to 2025. This is the third Strategy produced by the local Health and Wellbeing Board since it was established in 2011.

Health and Wellbeing Boards have a duty to publish a local Health and Wellbeing Strategy, fulfilling the duty set out in the Health and Social Care Act (2012) to set the overarching framework for health, wellbeing and care commissioning plans locally.

This report presents the refreshed Strategy for Cabinet to endorse, prior to formal sign-off by the Health and Wellbeing Board (HWbB) on 14th March 2018.

### Recommendations

That Cabinet endorse the refreshed Health and Wellbeing Strategy for 2018 – 2025.

**List of Appendices Included:**

Appendix A - Draft Health and Wellbeing Strategy 2018 – 2025.

Appendix B - Health and Wellbeing Strategy and Integrated Health and Social Care Place Plan governance diagram.

Appendix C – Current and refreshed strategy framework

**Background Papers**

Health and Wellbeing Strategy 2015-2018 available at:

[http://rotherhamhealthandwellbeing.org.uk/hwp/downloads/download/1/health\\_and\\_wellbeing\\_documents](http://rotherhamhealthandwellbeing.org.uk/hwp/downloads/download/1/health_and_wellbeing_documents)

**Consideration by any other Council Committee, Scrutiny or Advisory Panel**

Health and Wellbeing Board - 15<sup>th</sup> November 2017 and 10<sup>th</sup> January 2018

Health Select Commission on 14<sup>th</sup> December 2017

**Council Approval Required**

No

**Exempt from the Press and Public**

No

## **Refreshed Health and Wellbeing Strategy 2018 – 2025**

### **1. Recommendations**

- 1.1 That Cabinet endorse the refreshed Health and Wellbeing Strategy for 2018 – 2025

### **2. Background**

- 2.1 Health and Wellbeing Boards (HWbBs) have a duty to publish a local Health and Wellbeing Strategy (Strategy), fulfilling the duty set out in the Health and Social Care Act (2012) to set the overarching framework for health, wellbeing and care commissioning plans locally.
- 2.2 Rotherham's Strategy, which has been produced in collaboration with all health and wellbeing partners including the Council (including all directorates), the Clinical Commissioning Group (CCG), Rotherham NHS Foundation Trust, Rotherham, Doncaster and South Humber NHS Mental Health Trust (RdaSH), Voluntary Action Rotherham (VAR), Healthwatch, NHS England and South Yorkshire Police, has been refreshed for 2018 to 2025. This is the third Strategy produced by the local HWbB since it was established in 2011.
- 2.3 This report presents the refreshed Strategy for Cabinet to endorse, prior to formal sign-off by the Health and Wellbeing Board (HWbB) on 14<sup>th</sup> March 2018.
- 2.4 The existing Strategy (2015-2018) runs until the end of 2018, however the local HWbB agreed that due to a number of strategic drivers influencing the role of the HWbBs, such as the local Integrated Health and Social Care Place Plan, an early refresh was appropriate. Refreshing the Strategy early in 2018 would ensure it remained fit for purpose and strengthened the HWbBs role in relation to high level assurance and holding partners to account, as well as influencing commissioning across the health and social care system, and wider determinants of health.

### **3. Key Issues**

#### **3.1 Integrated Health and Social Care Place Plan**

- 3.2 The Rotherham Integrated Health and Social Care Plan (Place Plan) sets out how partners will work together to deliver system wide improvements and the Rotherham Place Board shares responsibility for the planning and delivery of improved and sustainable health and social care for local people. This local Partnership has published the Place Plan, which will deliver a set of 'place' priorities under five work streams.
- 3.3 A key factor influencing the refresh of the local Strategy was to align the Place Plan to it. This means that the Place Plan will also be refreshed and its associated work streams will become the delivery mechanism for the elements in the Strategy relating to health and social care integration.
- 3.4 The diagram in Appendix B demonstrates how these documents will be aligned.

### **3.5 Principles of the Strategy**

3.6 The principles of the strategy have not changed from the current version (2015-2018). The HWbB agree these are still relevant and should continue to be the foundation for the refreshed Strategy, and be embedded in everything that all partners do, both individually as organisations, and jointly as a partnership:

- Reduce health inequalities by ensuring that the health of our most vulnerable communities, including those living in poverty and deprivation and those with mental health problems, learning or physical disabilities, is improving the fastest
- Prevent physical and mental ill-health as a primary aim, but where there is already an issue, services intervene early to maximise impact
- Promote resilience and independence for all individuals and communities
- Integrate commissioning of services to maximise resources and outcomes
- Ensure pathways are robust, particularly at transition points, so that no one is left behind
- Provide accessible services to the right people, in the right place, at the right time.

3.7 The strategy continues to be a high-level document which includes the most important things that the HWbB have agreed to focus on to improve the health and wellbeing of local people. The refreshed version has strengthened this; it is not intended to include everything that all partners do, but what they can do better together. The four aims in the Strategy each has a set of priorities attached, which have been reduced from the current version ensuring they are properly high-level and in line with the principles.

See appendix C for an overview of the current and refreshed aims and priorities.

3.8 The HWbB also wish to present the refreshed Strategy over a longer-term: 2018 – 2025, which puts it into line with the Rotherham Together Partnership Plan and sets the strategic vision and direction for the HWbB over the next seven years.

3.9 The four aims in the Strategy are purposely ambitious. They will require a continued and dedicated focus on improving health and wellbeing outcomes across the whole partnership. Results will not be seen overnight, but publishing this strategy until 2025 ensures work at HWbB level can be focused on the activity required to deliver the aims in an appropriate timescale.

#### **4. Options considered and recommended proposal**

- 4.1 The options presented to Cabinet are to endorse or not endorse the refreshed Strategy. The Strategy has been widely consulted on with stakeholders and the version presented with this report has taken on board all of the comments received. If further amendments are proposed, these will need to be taken to the Health and Wellbeing Board for their consideration and agreement before being enacted.

#### **5. Consultation**

- 5.1 Because the Strategy is a refresh of the current version, and not a complete re-write, broad public consultation has not been undertaken.
- 5.2 The reason for refreshing the Strategy has been to ensure it remains fit for purpose in relation to the HWbBs strategic oversight role, and focuses on the most important areas that the partnership is able to do better by working together. The health and wellbeing issues which the strategy will focus on have been informed by local intelligence in the Joint Strategic Needs Assessment and previous iterations of the strategy have been consulted on publically.

Stakeholders across all partner organisations, including the voluntary and community sector, have been consulted with. The draft refreshed Strategy has also been shared via public meetings of the CCG and HWbB. Consultation has included:

- Health Select Commission received an early draft of the Strategy to comment on and input in December 2017.
- A voluntary and community sector 'audience with' session hosted by VAR in January 2018, and circulated via the VAR news bulletin.
- Officers across all partner organisations, who are involved in work relating to the aims in the Strategy, for example Place Plan workstreams, housing, green spaces, planning and community safety have all been consulted during December 2017 and January 2018.
- The Rotherham Together Partnership has been consulted during January/February 2018.
- The Integrated Health and Social Care Place Board and CCG Governing Body (public meeting) have received the Strategy to comment on and endorse during February 2018.
- All partners of the HWbB have consulted with their respective boards, including Rotherham Foundation Trust and RDaSH.

## **6. Timetable and Accountability for Implementing this Decision**

- 6.1 The Health and Wellbeing Board have a duty to publish the local Health and Wellbeing Strategy and it is their responsibility to formally approve this document.
- 6.2 Because the Strategy impacts on the whole Rotherham population, across all wards, and is the responsibility of a number of partners to deliver, it is good practice to seek the endorsement of the CCG (through the CCG Governing Body) and the Council (through the Council's Cabinet).
- 6.3 The Strategy has been taken through the following process for endorsement and formal approval:
- 19 January 2018 draft strategy circulated to HWbB, Health Select Commission and wider stakeholders to share with their respective boards and networks
  - 6 February 2018 Consultation with the Council's Strategic Leadership Team
  - 7 February 2018 Consultation at the Integrated Health and Social Care Place Board
  - 7 February 2018 Taken for comments and endorsement at the CCG Governing Body
  - 12 March 2018 Taken for endorsement at the Council's Cabinet
  - 14 March 2018 Formal approval will take place at HWbB.

## **7. Financial and Procurement Implications**

- 7.1 There are no direct financial or procurement implications arising from the refresh of the Strategy.

## **8. Legal Implications**

- 8.1 Publishing a Health and Wellbeing Strategy is a statutory requirement of the Health and Wellbeing Board, as set out in the Health and Social Care Act 2012.

## **9. Human Resources Implications**

- 9.1 There are no staffing or HR implications arising from this report.

## **10. Implications for Children and Young People and Vulnerable Adults**

- 10.1 The Strategy has implications for children, young people and vulnerable adults. Specific consideration to these groups and the issues and challenges they face are included in the aims within the Strategy.
- 10.2 The Strategy has four aims. The health and wellbeing of children and young people is the focus of 'Aim 1'. This contributes towards achieving the vision for

Rotherham to be a child friendly borough, which is about helping all children and young people to have a voice and be able to influence everything the Council and partners do, to have high aspirations and self-esteem and feel able to actively participate in their communities, and to grow into healthy and resilient adults.

- 10.3 Vulnerable adults, including people with learning disabilities, mental health issues and older people, are included in the priorities within 'Aim 2' and 'Aim 3'.
- 10.4 Other vulnerable children and adults are also included within the Strategy, such as carers and those experiencing loneliness or isolation. 'Aim 4' includes priorities in relation to wider determinants of health such as housing, community safety and employment, which are also areas or activity involving vulnerable people.
- 10.5 The Strategy refers to the Safeguarding Partnership Protocol which the HWbB are fully committed to, which ensures all relevant theme boards (HWbB, Children and young People's Partnership, Safer Rotherham Partnership, Safeguarding Adults Board and Safeguarding Children's Board) have a shared focus on positive outcomes for children, young people, adults and their families; and that appropriate arrangements are in place between strategic leaders, elected members and chairs to ensure strategic priorities in relation to safeguarding are translated effectively into action plans.

## **11 Equalities and Human Rights Implications**

- 11.1 One of the key principles of the Strategy is to reduce health inequalities. Health inequalities are differences between people or groups due to social, geographical, biological or other factors, and these differences have a huge impact because they result in people who are worst off experiencing poorer health and shorter lives.
- 11.2 Whilst some differences, such as ethnicity, may be fixed, others are caused by social or geographical factors and can be avoided or mitigated against. Page five in the refreshed Strategy explains the causes of poor health and that the single biggest cause of ill health and health inequalities are socio-economic factors such as education, employment and income, as well as family and social support networks available to people and the physical environment in which people live – including the quality of our built environment, housing, transport and access to green spaces.
- 11.3 The Council, working together with local partners, are therefore uniquely placed to tackle health inequalities, as many of the social and economic determinants of health, and the services or activities which can make a difference, fall within its remit.
- 11.4 'Aim 1' focuses on ensuring every child, particularly those from disadvantaged areas, get the best start in life and go on to be ready for the world of work with high-aspirations, and 'Aim 4' includes priorities in relation to many of those wider determinants.

## 12. Implications for Partners and Other Directorates

- 12.1 The Strategy has been produced by all of the HWbB partners, including the Council (including all directorates), the Clinical Commissioning Group, Rotherham Foundation Trust, Rotherham, Doncaster and South Humber Mental Health Trust, Voluntary Action Rotherham, Healthwatch, NHS England and South Yorkshire Police.
- 12.2 The wider Rotherham Together Partnership has been consulted as described previously, as there are implications for many organisations in achieving the aims in the Strategy.

## 13. Risks and Mitigation

- 13.1 The risk of not publishing a local Strategy is the HWbB will not be compliant with the duty set out in the Health and Social Care Act 2012.
- 13.2 The current Strategy (published 2015) runs out end of 2018, when a new Strategy will need to be developed. It is therefore advantageous to publish the refreshed Strategy early, which brings it into line with the broader work of the HWbB (including the Place Plan) and ensures it is fit for purpose.

## 14. Accountable Officer(s)

Approvals Obtained from:-

	<b>Named Officer</b>	<b>Date</b>
Strategic Director of Finance & Customer Services	Judith Badger	
Assistant Director of Legal Services	Dermot Pearson	
Head of Procurement (if appropriate)	NA	
Head of Human Resources (if appropriate)	NA	

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<http://moderngov.rotherham.gov.uk/ieDocHome.aspx?Categories>